

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Remarks for Harvard Introduction

FROM:

William M. Baker
Director, Public Affairs

EXTENSION

NO.

PAO 87-0179

DATE

9 Dec 87

STAT

TO: (Officer designation, room number, and building)

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COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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9 December 1987

Judge:

You are to speak to our Steering Committee of the Project on Intelligence Assessment and Policy on 14 December. This will be the first meeting of this group, a group we invited to serve as advisers for the joint CIA-Harvard Intelligence Policy Project. You and Graham Allison are the Co-Chairmen of the Steering Committee.

Dean Graham Allison of Harvard's John F. Kennedy School of Government will make the opening remarks, and he will introduce you. He is likely to stress the Kennedy School's commitment to "excellence in government." After your remarks, Bob Gates and Professor Ernest May of the Kennedy School will provide a further description of the program.


The Harvard University Program on Intelligence Assessment and Policy is a three year unclassified program of research and training regarding intelligence and the policymaking process. The program will consist of week-long seminars on intelligence assessment and decisionmaking to be held at Harvard. The seminars, held twice a year, are designed for branch and division chiefs from the Agency and the Intelligence Community. The program will also include intelligence case studies to be developed by the Kennedy School faculty, an officer in residence program, and a Steering Committee which will be sponsored and conducted by Harvard.

A more complete description of the Harvard University program is included in your briefing package as well as copies of articles that ran in the press after Harvard announced the joint Harvard-CIA program. Reporting of the program was straightforward.

I have included some information here that was not a part of the briefing package--Harvard's analysis of the two runnings of the seminars, and the Office of Training and Education's description of the program for prospective students, a description prepared on 1 December 1987. This information appears in the footnotes.

Your proposed remarks are attached.

STAT


Bill Baker

Attachments:
Proposed remarks
Footnotes

~~ADMINISTRATIVE INTERNAL USE ONLY~~

PROPOSED REMARKS BY
WILLIAM H. WEBSTER
DIRECTOR CENTRAL INTELLIGENCE AGENCY
STEERING COMMITTEE
COUNCIL ON INTELLIGENCE AND POLICY
BACON HOUSE
WASHINGTON, D.C.
14 DECEMBER 1987

3. Background: In early 1986 Bob Gates and members of the Kennedy School faculty began exploratory talks about new programs that both the Agency and the University believed met their interests, standards, and requirements. After successful negotiations were completed, a Steering Committee for the Council on Intelligence and Policy was proposed to oversee the activities of the Project on Intelligence Assessment and Policy. You and Dean Graham Allison have consented to be Co-Chairmen of this Committee which includes representatives of the intelligence, policy, and non-governmental (academic) communities. (See opposite for list of those invited to serve.)

The contract between CIA and Harvard University's John F. Kennedy School of Government establishes a 3-year unclassified program of research and training regarding intelligence and the policymaking process. The long range goal of the Program on Intelligence Assessment and Policy is to promote greater understanding by intelligence and policy professionals of each other's world, values, and practices. Projects are to be conducted by Harvard University's John F. Kennedy School of Government [redacted] per year. (See opposite for press release, news articles, and background information.)

The project is directed by the Kennedy School faculty members Professor Ernest May, Professor Richard Neustadt, Dr. Gregory Treverton, Associate Dean Peter Zimmerman and Ms. Lynn Whittaker. The program will have four components: a seminar on intelligence assessment and decisionmaking will be held twice a year at Cambridge; intelligence-specific case studies on providing effective analytic support to policy decisionmakers will be developed; a Council on Intelligence and Policy will meet several times a year to review case studies produced under the contract: a CIA officer will serve in residence as a referent on intelligence. [redacted] from the Foreign Broadcasting Information Service will be the Agency's officer in residence at the Kennedy School this year.

[redacted]
William M. Baker

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